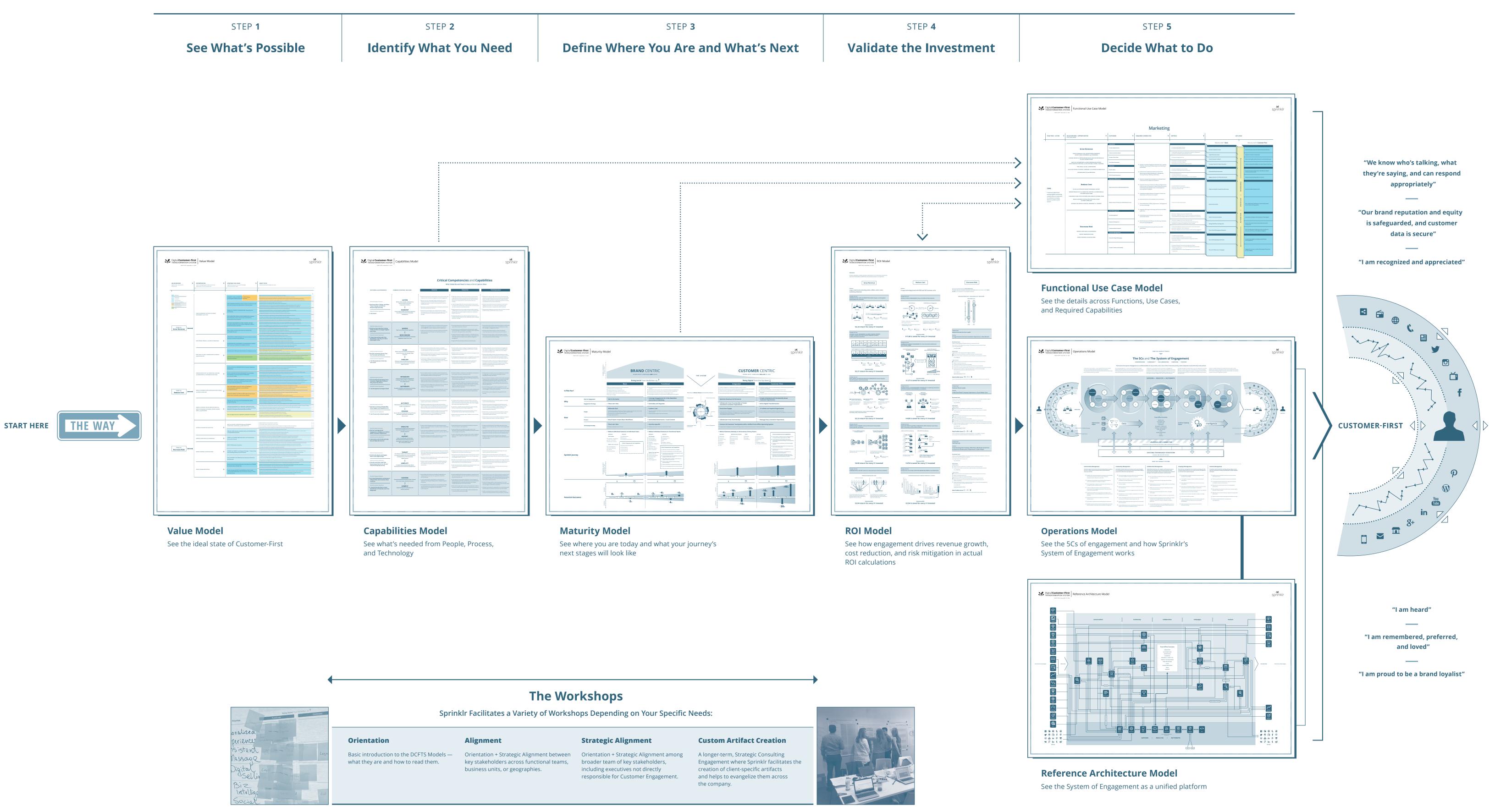
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# Your Journey to Digital Customer-First



# The Digital Customer-First Transformation System

# Situation — Digital Disruption

Customer Experience. Digital Transformation. Customer Centricity. The buzzwords swirl around us every day in blog posts, white papers, panel discussions, podcasts, and more. What do they really mean? They're all about customers — and in the new world of empowered, connected people, recognizing all customers and their specific needs is paramount to business success. Every enterprise, however, has been disrupted by digital technology and social engagement.

How did we get here? Three moments in time — we call them waves — tell the story.



# **Analog to Digital**

The first wave seems so basic in retrospect. As computers came to replace analog systems and processes, the Internet emerged as the new way to interact directly with customers. Email accelerated message sharing. E-commerce compressed the world, enabling brands to sell anywhere at any time. disruptive agent large organizations have ever had Websites enabled brands to deliver product messages direct to consumers. Smart companies leveraged the Internet and other new digital systems to create operational efficiencies. Some innovators Blockbuster, never got it, and died.

This first digital wave, the age of the Internet, brought and social channels, customers today interact on us speed and efficiency, and the newly connected world created dreamers and inspired millions. In hindsight, however, it didn't fundamentally change the relationship between people and big organizations. What it did do was spawn another undeniably transformational wave.

**Social Disruption** 

# Today, a single Facebook post can spur hundreds of customer-facing employees at your company into

Social disruption stretches across borders, creating unprecedented levels of information sharing and thrived, while others struggled to survive. Some, like immediate human-to-human connectivity. It changes how people interact with each other and with brands. data tsunami, you'll need a technology infrastructure Enabled and empowered by countless digital devices that can process the most meaningful information and

> This power shift creates massive challenges for complex, distributed, global brands. It forces companies to immediately recognize and engage with each customer as a unique individual, regardless of how or where that interaction takes place.

their terms. The world is their turf, not yours.

Doing it right requires linking customer profile data between marketing and customer service divisions so the history of each customer's relationship with your brand is immediately available to any customer service rep or retail sales clerk. This is the new business paradigm. Brands that don't embrace it risk falling behind.



# Connected Devices and the Internet of Things (IoT)

The third wave is even more challenging. Building on the emergence of socially connected and digitally action. Social media has become more than just a new empowered people, the Internet of Things is communication channel where people post pictures of connecting devices to devices — and to people too. their pets. Social engagement is a revolution, the most Your brand has little chance of winning if you can't map devices to human needs at a personal level.

> Adding to this complexity is the changing nature of customer interactions. Today they are fundamentally unscripted, producing ever-increasing streams of unstructured data. To deal effectively with this deliver it to the right people at the right time so they can act on it in the right way.

### Market Response: Misguided

Many brands are struggling to respond. While 80% of companies believe they deliver superior customer experiences, only 8% of customers say they actually receive great experiences from brands. That's a problem.

None of this means brands should abandon investments in legacy technologies. They must, however, find a way to capture unstructured data, or else they risk missing only see part of the picture: just a portion of who their customers really are and what they really want.

### **Enter the Digital Customer-First Transformation System**

Solving the challenges of social and IoT disruption starts with a mandate: embrace and enable a Customer-First imperative that prioritizes customer needs over everything else. Many brands are just beginning their journey to become a Customer-First organization. Most can't put this transformation into action because they don't have the right technology solutions to manage social disruption.

important context for engaging with customers the right way. Otherwise, they can

But the challenge is bigger and requires more than just the right software. Companies need the right technology to bring teams together to meet customer needs, and in the process, move faster to create meaningful value for both customers and the brand.



The urgency to become Customer-First is real. And many global brands need help on their journey. That's why we've created the **DIGITAL CUSTOMER-FIRST TRANSFORMATION SYSTEM**. We invite you to explore the system and learn how it can help you align stakeholders to a common vision for engagement, move faster as a unified team, and create strategic business value from engagement.

# **Benefits and Outcomes**

Situations where the Digital Customer-First Transformation System Aligns Stakeholders, Accelerates Activity, and Creates Strategic Value:

# **Aligns Stakeholders**

Team leads are working together crossfunctionally but need to align partners and

Social team does not have a plan to scale

engagement across the organization.

agencies to the strategic program.



# **Accelerates Activity**



#### Functional teams are not aligned to the same Senior executives have initiated a digital

transformation program but it is not moving fast enough.

#### Cross-functional customer experience strategies are taking more time to execute than senior executives originally planned.

Digital transformation strategies are in motion but the organization is struggling to map the competencies and capabilities required to get there.

### **Creates Strategic Value**



#### Executives are unaware of and/or skeptical that engagement can drive revenue, reduce cost, or reduce risk.

Executives want to become Customer-First but do not have a plan to get there.

Capturing the ROI of engagement has not been successful to-date.

## The Models

strategic plan.

	RATIONALE	MODEL NAME	DESCRIPTION
1	WHY	Value Model	The Ideal State of Digital Customer-First
2	WHAT Overview	Capabilities Model	What's Needed from People, Processes, and Technologies
3	WHAT Deep Dive	Functional Use Case Model	What's Needed to Drive Strategic Value Across the 'Last Mile'
4	WHERE	Maturity Model	Your Journey to Digital Customer-First
5	HOW MUCH	ROI Model	Validating The Investment in Engagement
6	<b>HOW</b> Overview	Operations Model	Making Engagement Happen — The 5Cs
7	<b>HOW</b> eep Dive	Reference Architecture Model	Making Engagement Happen — A Unified Design



The Last Mile



